FRELIMO



RENEWING MOZAMBIQUE:

A New Era,
a Pact with the People

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FRELIMO

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INDEX

07 *Introduction*

10 *FRELIMO: The Party of the People*

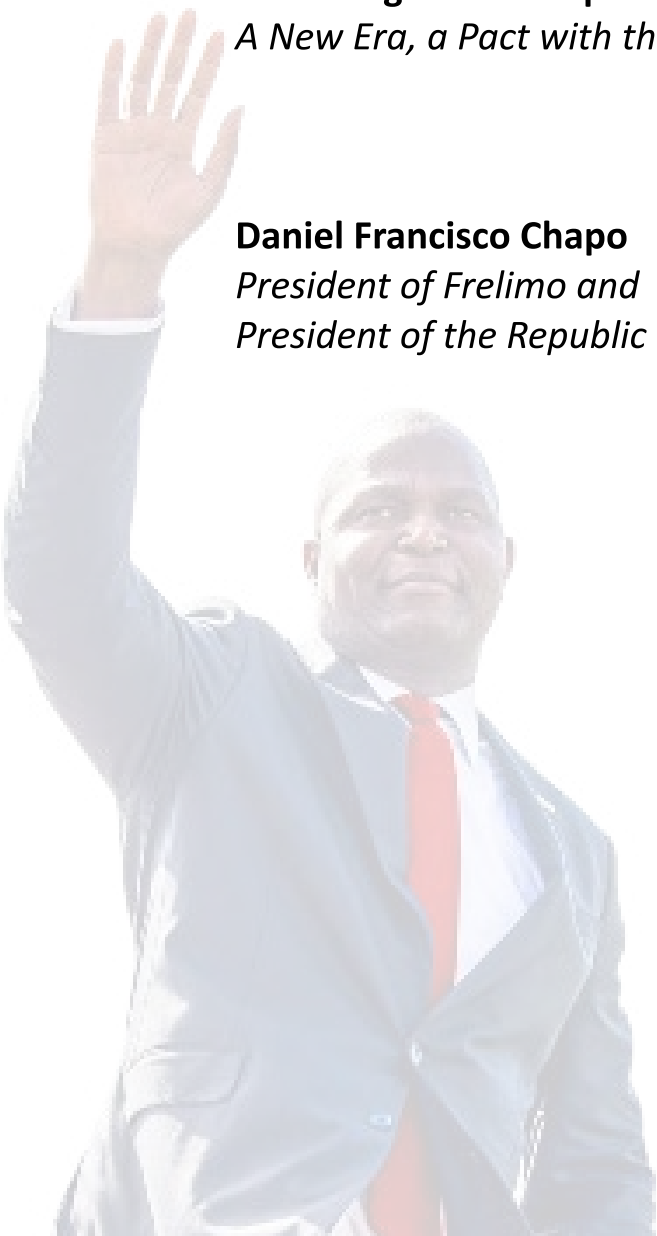
17 *The National Commitment*

22 *A new pact with the People*

27 *Doing things differently to achieve different results*

30 *Renewing Mozambique*

Renewing Mozambique:
A New Era, a Pact with the People



Daniel Francisco Chapo
President of Frelimo and
President of the Republic of Mozambique

Our main strength, our reason for being, is the People. To solve our problems, we must first rely on them, follow a mass movement. In other words, we must rely on the People to define our objective interests and fight for their materialization.

Samora Moisés Machel

Introduction

On June 25, 2025, Mozambique marked the fiftieth anniversary of its national independence, the year in which I took office as the fifth President of the Republic. This event is simultaneously a moment of celebration and an opportunity for deep reflection on the path taken by our people over the last five decades.

The fiftieth anniversary of independence invites us to revisit the past with pride in the achievements attained and, simultaneously, to project the future with realism, responsibility, and ambition. These five decades have been marked by a firm commitment to the defence of national sovereignty, the building of the State, the consolidation of national unity, and the affirmation of Mozambique as a free and respected nation in the concert of nations.

However, if the first fifty years were marked by the conquest and consolidation of political independence, the next fifty years should be oriented towards achieving economic independence, the foundations of which must be built with the contribution of all. This is the great generational challenge of our time. This is the dream that should mobilize the creative energies of the Mozambican people and guide the actions of the State, businesses, workers, young people, and all those who believe in the future of our country. The economic independence that Mozambique aspires to does not mean isolation, much less the rejection of international cooperation or foreign investment. On the contrary, it means the country's ability to actively participate in the global economy from a position of autonomy, confidence, and freedom.

The economic independence we aspire to build must allow our country to transform its natural resources, the knowledge of its citizens, and the productive capacity of its institutions into national wealth. This is achieved when we produce more and more of what we consume, transform a growing portion of our resources locally, create jobs for our youth, generate opportunities for national businesses, and progressively finance an ever-increasing share of our development through domestically produced wealth.

Being economically independent doesn't mean producing everything the country needs domestically. It means developing sufficient productive, technological, and financial capacity to choose, at any given moment, what we should produce, transform, export, or import, participating in the global economy based on our own national priorities and interests.

Economic independence translates into the ability to reduce excessive dependence on the export of raw materials, foreign aid, and permanent debt. It is achieved when agriculture feeds industry, when industry adds value to national production, when knowledge generates innovation, and when economic growth effectively translates into improved living conditions for families.

It also requires strong institutions, qualified human capital, technological capacity, adequate infrastructure, a competitive national private sector, and a State capable of creating conditions so that the wealth produced in the country generates employment, income, public revenue, and opportunities for Mozambicans.

This vision inspires and guides our actions. Far from being merely an aspiration, this vision is based on the experience accumulated throughout our recent history, the lessons learned from the challenges faced, and the opportunities that are opening today. It aims to genuinely contribute to strengthening national unity and mobilizing all Mozambicans around a common goal: building a more productive, inclusive, and sustainable economy capable of generating shared prosperity.

We believe that Mozambique has the necessary conditions to follow this path. We have abundant natural resources, a predominantly young population, a strategic geographic location, accumulated experience, and a collective desire for progress that remains alive in the hearts of our people. The challenge lies in transforming this potential into concrete results. Transforming resources into production. Transforming production into industry. Transforming industry into jobs. Transforming jobs into income. And transforming income into well-being for Mozambican families.

Our vision for Mozambique is based precisely on this conviction: that true independence will only be fully achieved when the political independence won by the best sons and daughters of this nation is accompanied by progressive achievement of economic independence, capable of ensuring prosperity, dignity, and opportunities for all Mozambicans.

This is the commitment of our generation. This is the pact we renew with our people, keeping alive and relevant the goals of the brave liberators of this Land of Heroes.

FRELIMO: *The Party of the People*

The founding of FRELIMO on June 25, 1962, represented a decisive moment in the affirmation of the collective consciousness of the Mozambican people, bringing together different movements and sensibilities around a common goal: national liberation. Throughout its six decades of existence, FRELIMO has consolidated itself as a central force in the political history of Mozambique, leading social, political, economic, and cultural transformations.

Throughout the fifty years of our independence, realization of the dream of prosperity for all Mozambicans has faced multiple



challenges. The country withstood a war of destabilization, faced recurring natural disasters, confronted the COVID-19 pandemic, and had to overcome institutional limitations typical in the construction and consolidation process of the State. Simultaneously, it had to navigate an often-unfavourable international environment, characterized by global economic crises, geopolitical conflicts, financial and technological dependence, market volatility, growing trends of unilateralism, and profound inequalities in the world economic order.

Despite these adversities, and while acknowledging internal mistakes, shortcomings, and challenges that need to be addressed, under FRELIMO's leadership, Mozambique has preserved its national unity, consolidated its sovereignty, and laid the foundations for a new stage in its history: the achievement of economic independence, an indispensable condition for guaranteeing shared prosperity, dignity, and well-being for all citizens.

But the legitimacy gained throughout history does not eliminate the need to constantly renew it in the present. Each generation places new demands on political leadership. Today, this legitimacy must be reaffirmed through the ability to respond to the concrete problems of the citizens, to fight poverty and inequality, to create opportunities for young people, to strengthen institutions, to fight corruption, and to produce results that effectively improve the lives of the people.

From congress to congress, inspired by the popular will and relying on the dedication of its millions of members within the party's units, as well as the invaluable support of its sympathisers, FRELIMO has ensured permanent and regular contact with

communities, various social sectors, and different segments of society. This proximity has allowed it to strengthen its political and social presence, while contributing to a better understanding of the people's aspirations and design of concrete responses aimed at promoting social well-being, citizenship, and collective prosperity.
It is through this ongoing dialogue with the society that FRELIMO, in a context of increasing multi-party competition, has sought to consolidate its roots in communities, establishing itself as a transformative political force capable of interpreting the challenges of each era and adapting its actions to the changes that characterize the country's evolution.

Throughout the history of independent Mozambique, FRELIMO's leading role has manifested itself in its ability to conceive, lead, and courageously implement processes of national transformation in different contexts and circumstances. This intervention has translated not only into concrete actions in the social, economic, political, and cultural fields, but also into the capacity to mobilize institutions, organizations, and citizens around major national objectives.

The country's recent history offers several examples of strategic decisions whose effects remain present in the daily lives of Mozambicans. In the social sphere, the transition from a colonial regime of land concentration to state ownership has allowed for expansion and democratization of access to land, establishing the principle that it constitutes the heritage of the people. This option of maintaining land as state property continues to be a fundamental instrument for protecting the most vulnerable communities, while also enabling access to land for small farmers, women, young entrepreneurs, families seeking land for housing, community projects, and public infrastructure.

Furthermore, in the social sphere, transformations driven by FRELIMO include expansion of access to education, health, housing, water and energy supply, breaking down the discriminatory barriers that, during the colonial period, limited access to basic services for most of the Mozambican population. Expansion of these services has contributed to reduction of illiteracy, fight against various endemic diseases, improvement of human development indicators and, consequently, improvement of the living conditions of families. It is important, however, to recognize that expanding access has not solved all the problems. The challenge of this new phase is no longer just expanding services, but ensuring their quality, efficiency, and sustainability, guaranteeing that a school offers quality education, that a health unit has effective service capacity, and that public infrastructure produces concrete results in the lives of the population.

In the economic sphere, FRELIMO has led the transition from a centrally planned economy to a mixed model, based on the coexistence of private initiative with an active role for the State in promoting national development. The reforms introduced in the Economic Rehabilitation Program and, subsequently, the economic and social reforms that followed it, have allowed for expansion of opportunities for national and foreign investment and wealth creation, while simultaneously preserving the State's responsibility in promoting social inclusion, access to basic services, and protection of the most vulnerable sectors of the population.

This experience has also demonstrated that neither the State, in isolation, can produce all the wealth that the society needs, nor does the market, by itself, guarantee that the benefits of growth will reach all citizens. The challenge, therefore, lies in building

a balanced relationship between a capable and efficient State, a dynamic and competitive private sector, and a participatory society, oriented towards production, employment, and creation of national wealth.

In the cultural sphere, FRELIMO has led the process of consolidating a plural nation that, in its diversity, remains united and cohesive. In this regard, FRELIMO continues to view ethnic, cultural, linguistic, racial, and religious diversity as a true asset and a positive factor in consolidating Mozambican identity. Adoption of Portuguese as the official language and instrument of national unity has allowed for broader communication in a country marked by linguistic and cultural diversity, as well as ensuring more fluid institutional communication, essential for building a unitary and modern state. At the same time, the appreciation of the rich national cultural heritage has been promoted, including through expansion of bilingual education and promotion of appreciation of Mozambican cultural expressions. This vision recognizes culture as a fundamental element in construction of national identity, preservation of intangible heritage, and promotion of creative economy and cultural tourism.

National unity should not mean uniformity. Mozambique's strength lies precisely in its capacity to build a common national identity that embraces, respects, and values the diversity of languages, cultures, traditions, and forms of expression that constitute our people.

In the political field, FRELIMO has led the political transition from a system of popular democracy to a multi-party democracy. Throughout its history, FRELIMO has experienced different forms

of organization and political participation, from the structures established during the liberation struggle and the People's Assemblies of the post-independence period to the political reforms that culminated in the 1990 Constitution and institutionalization of multi-party politics. The expansion of democratic space and institutionalization of electoral processes constitute important achievements that should continue to be deepened, creating conditions for an increasingly broad participation of citizens and social, cultural, and political organizations in national life.

The transformations undertaken throughout different stages of national construction and reconstruction demonstrate that Mozambique's development has always required adaptability, strategic vision, and collective commitment. They further demonstrate that the progress achieved resulted from the ability to respond to the specific challenges of each historical moment, while simultaneously preserving the fundamental values of national unity, sovereignty, and social justice.

It is this capacity to change without losing sight of fundamental values that should guide FRELIMO in the new historical stage that is opening. The Party that led the struggle for independence, participated in the construction of the State, conducted economic and political reforms and faced different crises over six decades must be able to renew itself to respond to the current challenges of our society.

Being a Party of the People today means being where the people are, listening to their concerns, understanding their aspirations, and transforming that listening into policies and results. It means acknowledging mistakes, correcting what doesn't work, combating practices that weaken citizens' trust, and creating space for competence, integrity, innovation, and the participation of new generations. History gives us experience; the future demands renewal.



The National Commitment

Today, fifty years after achieving political independence, the great national challenge is to transform that independence into widely shared economic prosperity. This challenge demands a new stage of development based on increased national production, industrialization, valuing the country's resources, job creation, strengthening national businesses, and improving the living conditions of Mozambicans.

Recognizing the gains resulting from the liberation struggle of the best sons of this nation of heroes and the trust that the people, throughout history, have placed in FRELIMO, we renew today our commitment to transforming the lives of Mozambicans. Inspired by the accumulated experience and lessons of our collective journey, we assume the responsibility of promoting better living conditions for all, restoring hope and strengthening the conviction that it is possible to build an increasingly united, developed and prosperous nation.

It is in this context that economic independence is affirmed as the new strategic horizon for the country. Not only as an economic objective, but as a fundamental condition for consolidating national sovereignty, reducing external vulnerabilities, and ensuring that the wealth generated in Mozambique increasingly contributes to the well-being of its citizens.

The experience accumulated over the last five decades reinforces the conviction that FRELIMO has the political maturity, governing experience, and mobilization capacity required to lead this new stage in national history. A stage focused on building a competitive, inclusive economy capable of generating prosperity and fulfilling the legitimate aspirations of our people.

The new era we propose for the country is therefore based on a renewed commitment to peace, national unity, social stability, sustainability, and development. A commitment that seeks to transform the resources, talent, and work of Mozambicans into a solid foundation for achieving economic independence and building a prosperous future for all.

This vision of shared prosperity is only viable through effective involvement and commitment of all Mozambicans. Every institution, citizen, and community, within its sphere of action, is called upon to promote peace, unity, and social cohesion, reinforcing the collective awareness that, despite our diversity, our greatest strength lies in national unity and collective work.

This is the new stage of our development that we want to lead. A stage based on the historical commitment that FRELIMO made more than six decades ago, which places the people as the main beneficiary and is based on creating well-being through appreciation of work, production, and a fairer distribution of the fruits of economic growth.

Under the current challenges, it is imperative to find new ways to conceive and implement public policies capable of ensuring greater national ownership of the development process.

With creativity, innovation, responsibility, and initiative, every Mozambican should feel an integral part of building a new era of progress, prosperity, and collective achievement.

This change should translate into results-oriented governance, capable of establishing clear priorities, defining responsibilities, evaluating the performance of institutions, and being accountable to citizens. Doing things differently doesn't just mean announcing new policies; it means ensuring that the decisions made produce measurable results in the lives of the population.

It was to materialize this collective dream of shared prosperity that FRELIMO presented itself to the people and received the legitimate mandate to govern the country. The vote of confidence granted to us represents an enormous responsibility, but also a permanent source of inspiration to address the challenges in building an increasingly prosperous, just, and inclusive society.

FRELIMO embraces the historical legacy of the national liberation struggle, values the achievements made over the past decades, but is equally aware of the mistakes, shortcomings, and challenges that persist.

Embracing this legacy therefore means fully assuming responsibility for our trajectory: celebrating achievements, learning from mistakes, and having the courage to correct anything that could compromise citizens' trust and hinder the country's development.



The political independence achieved in 1975 constituted a historic and irreversible victory. However, our contemporary challenge lies in deepening this achievement through economic independence, translated into the capacity to generate prosperity, create opportunities, reduce inequalities, and ensure social and economic well-being of all citizens.

To achieve this demanding objective – collective and justly shared prosperity – the principle that guided the struggle for our liberation must prevail: “Unity in thought, unity in action. Joint planning, dispersed implementation!” This principle remains relevant and should guide the country’s development strategy,

promoting an effective transformation of public policies, the actions of public servants, the behaviour of the private sector, and the civic participation of the citizens.

In this context, Party members, officials and supporters must assume, with patriotism, the mission of carrying out the necessary changes in the current phase, focusing primarily on loyally serving the interests of our people.

But this commitment does not belong solely to FRELIMO. Building economic independence requires participation of the State, the private sector, workers, farmers, youth, women, universities, civil society organizations, and all citizens. National development will be stronger the greater the capacity to transform the diversity of ideas, experiences, and initiatives into a collective force oriented towards common goals.

The National Commitment we have undertaken is therefore simple in its formulation and demanding in its implementation: to produce more, transform more, create more jobs, serve better, combat corruption, strengthen institutions, and ensure that economic growth effectively translates into improved lives for the people. This is how we will renew trust, build economic independence, and open a new era for Mozambique.

A New Pact with The People

Meeting the basic and fundamental needs of the people has always been a strategic focus of FRELIMO. In each phase of our development, its government has sought to create an independent, robust economy capable of ensuring that national resources truly contribute to improving the living conditions of our people.

Today, however, the pact we propose must go further. It is not enough to govern for the people; it is necessary to govern with the people, listening to them, involving them in major national choices, and holding them accountable for the results achieved. A new pact presupposes rights and responsibilities, trust and demands, participation and accountability.

Our economy, historically conditioned by natural disasters, political and social conflicts, was profoundly affected by the post-election violence of 2024/2025. The events of this period, perpetrated by agents opposed to the national interests, caused grief and pain in families and destruction of public and private infrastructure, affecting economic activity, employment, the confidence of economic agents, and the country's attractiveness for investment.

However, as in the past, Mozambicans have once again demonstrated maturity and a high sense of patriotism, which has allowed them to pave the way for overcoming differences through dialogue. Today, once again, we are committed to consolidating public order and security and to promoting inclusive dialogue aimed at national reconciliation.

For FRELIMO, peace, stability, and social cohesion are fundamental conditions for any serious development project. With peace, trust flourishes, creativity gains space, and the country grows. Mozambique still faces the challenge of peace and stability in some districts of Cabo Delgado, putting our collective capacity to the test once again.

The peace we advocate cannot, however, mean merely the absence of armed conflict. It must translate into security for families, trust in institutions, respect for differences, justice, economic opportunities, and hope for the future. Lasting peace is also built through development and inclusion.

In this new pact with our people, aware of the noble mission of leading Mozambique, we assume this responsibility with the



conviction that true victory is born from a permanent connection with the communities. We face this responsibility with the certainty that, in difficult times, our people have always proven their strength, their resilience, and their capacity to rise again. It is this solid foundation, built by generations who believed, resisted, fought, and continue to believe in the future, that allows us to move forward with confidence and with the certainty that we will overcome terrorism in Cabo Delgado.

Mozambique is entering a new historical phase. The current challenge is to sustainably consolidate development and social justice, and to decisively advance towards achieving economic independence. With an increasingly participatory, demanding, and attentive population, we are committed to governmental action that directly impacts the lives of Mozambicans, promoting transformations capable of renewing confidence in the future every day. It is time to act, to transform speeches into actions and intentions into progress.

Our political independence is an irreversible fact and a clear historical victory. However, economic independence remains the great challenge of the present. We must pursue it, with humility and determination, at all levels, aware that, in fact, it is not enough for our cause to be just: we must seek this justice within ourselves as governing authorities and servants of the people.

To lead with ethics, a participatory spirit, and a sense of service means choosing to serve, rather than to serve ourselves. That is exactly what the people expect from us.

Far more than implementing established ideas, programs, or goals, governing at this stage requires creating, in the hearts of the people, the trust and empathy required for everyone to become involved and take ownership of the social and economic construction process.

Today, governing transcends simply fulfilling electoral promises. Governing means ensuring that the results achieved produce effective transformations and translate, concretely, into improved living conditions for the people, in all areas.

To govern is to be present and, based on the concrete reality experienced by the people, to create conditions to increase the productive capacity of families and communities, expand access to essential goods and services, and reduce social, economic, and security vulnerabilities.

A governance based on proximity must be a definitive method and choice in our actions. With truth, justice, ethics, and honesty, we must work towards building a more prosperous, united, supportive, and truly developed country. In this process, dialogue between government officials and citizens becomes essential, thus establishing a true pact with the people, based on mutual trust, effective participation, and shared responsibility.

Listening to the people, however, cannot be limited to election periods, work visits, or large public consultations. It must become a permanent method of governance, from identifying problems and defining priorities to evaluating the results of public policies.

Governing means solving the problems that affect the people, helping them to materialize their legitimate dreams. It's not just about managing resources or creating laws, but listening to the needs, concerns, and aspirations of the population. The solutions we seek must address concrete challenges faced by communities, promote collective well-being, always placing the interests of the people above personal desires or the interests of groups.

Governing means working daily to overcome difficulties, promote equal opportunities, and create conditions for society to grow harmoniously and sustainably. It means listening to youth, women, the elderly, and children in order to build, together, concrete ways to achieve their dreams. Governing demands courage to do things differently, especially when old models no longer produce the expected results in this new context.

This is the meaning of the new pact with the people: a governance that listens before deciding, explains its choices, executes competently, measures results, and is accountable. The new pact we propose must, therefore, be built on a simple yet demanding relationship: more trust, more responsibility, and more results.

The State's role is to serve; institutions, to function; leaders, to set an example; citizens, to participate; and all of us, to work so that the independence achieved translates, increasingly, into dignity, opportunities, and shared prosperity.

Doing things differently to achieve different results

"Doing things differently to achieve different results" is more than a contemporary motto; it's an urgent necessity for Mozambicans and for Mozambique. Although popularly associated with the idea of breaking with the repetition of unproductive practices, this principle carries a political and social depth that transcends common sense.

In societies like ours, marked by structural inequalities and cyclical crises, doing things differently is not just a choice; it is, above all, a collective imperative. In the political and social sphere, it implies recognizing difference and the pluralism of ideas as sources of creativity and construction of new solutions. It also implies a real change in governmental action for the well-being of the people: we do things differently or we risk being condemned to stagnation.

We assume the responsibility of leading Mozambique, aware that we are also a product of past experiences and the changes that have occurred throughout our collective journey. We are not a product of chance! We are a product of the changes resulting from the interaction between the old and the new. We are the intergenerational bridge, a connecting thread between the best of our past and the aspirations of the current and future generations. Therefore, for us, true change should not be a mere exercise in rhetoric. Changing only words or gestures, without changing attitudes, will not produce the expected results. It is necessary to assume a more responsible stance in the mission of serving and renewing, from top to bottom, mindsets, attitudes, and actions, with the people as the main beneficiaries of this transformation.

Doing things differently, therefore, begins with the ability to objectively evaluate what we do. We must preserve what works, correct what works poorly, and abandon what has ceased to produce results. Change cannot be guided solely by novelty, but by the effectiveness of the solutions and the impact they have on the lives of citizens.

Every chance encounter resistance, especially in institutions and societies where repetitive practices, crystallized discourses, and consolidated institutional models tend to reproduce comfortable power structures. Simply replacing the habitual with new, superficial, formal practices is not enough. The risk of "new" without effective transformation, reduced to cosmetic changes, quickly leads to discredit. Resistance to change sometimes manifests itself in the rejection of what is new, innovative, and transformative. It is necessary to overcome this resistance to implement changes with an effective impact on the lives of communities.

Doing things differently to achieve different results is a principle that challenges individuals and calls on institutions to move beyond inaction and comfort zones, opening themselves to new ways of thinking, deciding, and working. Politically, it may imply rethinking established models and not just redistributing positions among the various actors in the political arena. Socially, it demands breaking patterns of inequality, looking clearly at what went wrong, learning from mistakes, and correcting them with courage and sincerity.

We cannot expect real change if we continue to act the same way. Different results are not a matter of chance. Change does not happen spontaneously; it is built with trust, organization, focus, and collective action.

Change must be genuine in essence, profound, and above all, sustainable. To achieve this, it is necessary to listen to and feel the pain of communities, of different social, economic, political, and cultural segments, as well as of the internal structures themselves. It is necessary to act with courage, without fear of breaking with what no longer works. It is necessary to adopt a management style closer to the citizens, with eyes focused on each Mozambican as part of the solution. The people need to feel listened to, to know and believe that promises will be fulfilled, not through mere words, but through actions capable of generating concrete results.

We, FRELIMO, as the governing party, have a fundamental role in this process. We must set an example and constitute a force capable of mobilizing and galvanizing the people to consolidate a stronger, more united, and more just country; a Mozambique where education is of quality for all, where health continues to be a guaranteed right, where roads connect communities and productive areas, where employment and work are a reality for Mozambican youth and women, and where the elderly feel safe, respected, and useful, and children dream of a prosperous future.

We also bear the political responsibility to relentlessly combat corruption, continue promoting transparency, and ensure respect for the fundamental freedoms, guarantees, and rights of citizens. Ethics and professional conduct, selfless work, and respect for the law must remain our foundation and guiding driver in restoring and consolidating trust in institutions and combating all forms of abuse of power and detachment from the people.

Renewing Mozambique

Our vision for renewing Mozambique is based on the conviction that FRELIMO must continue leading the process of political, economic, and social transformation of the country, with the horizon being the consolidation of economic independence, founded on the well-being and collective prosperity of the people.

Inspired by national self-determination, FRELIMO, as a political force deeply rooted in Mozambican society, must continue to value ideas from citizens of all social, economic, and political segments, without cultural, political, racial, or religious distinction. It is important to transform this pluralistic thinking into a collective force capable of raising the quality of life of communities and courageously implementing the changes required to consolidate our strategic vision of economic independence: an economic independence built on knowledge, production, discipline, integrity, ethics, competence, responsibility, and patriotism.

Mozambique has the conditions to follow this path. We have fertile land, knowledge, accumulated experience, a young population with productive capacity, a strategic location, and natural resources capable of sustaining a new stage of inclusive and sustainable national economic growth.

It is within this framework that we reaffirm our commitment to continue to consider agriculture as the basis of our development and industry as a fundamental instrument for transforming production and creating national wealth. With a strong and dynamic industry, we will transform a growing share of our national resources, develop value chains, diversify the economy, and generate real jobs, income, and opportunities for Mozambicans.

Existence of arable land, abundant water, and a young workforce allow us to affirm that agriculture and industry constitute fundamental pillars of our economic nationalism and the economic independence we wish to build.

However, the agriculture of the future cannot be based solely on the availability of land and labour. It must be based on increased productivity, irrigation, agricultural research, appropriate mechanization, access to financing, rural extension, storage, logistics, and effective farmer-market linkages. The goal is not just to produce more; it is to produce better, with greater productivity and higher returns for those who work the land.



Agriculture produces not only goods; it produces hope and stability for the entire society. When agriculture prospers, hunger decreases, opportunities are created, and the quality of life for populations improves. A country that produces a growing share of the food it consumes reduces its dependence on imports, protects itself from fluctuations in international markets, and strengthens its sovereignty.

In our view of development, industrialization is a true driver of social transformation and economic inclusion. By promoting local transformation of agricultural, mineral, and fishing production, industrialization creates new job opportunities, stimulates entrepreneurship, and boosts growth of small and medium-sized enterprises. Emergence of industries generates demand for transportation, logistics, maintenance, technology, commerce, and professional training, creating a multiplier effect that benefits various sectors of the economy.

Therefore, industrialization establishes a real link between production and the market, allowing economic growth to cease benefiting only a restricted group and instead reach an ever-increasing number of families and communities, contributing to reduction of inequalities. Through industrialization, wealth ceases to be merely potential and transforms into shared prosperity, capable of improving the lives of populations.

But agriculture and industry will not advance in isolation. Economic transformation requires available and competitive energy, efficient roads and railways, ports, telecommunications, financial systems capable of financing production, professional training, science, technology, and public institutions that facilitate, rather than hinder, productive activity.

However, we must acknowledge that significant challenges remain. An increasingly demanding and competitive global market, the need for a qualified national workforce, low productivity, excessive bureaucracy, corruption, security, and peacebuilding all require credible, courageous institutional reforms adapted to the new national reality.

Renewing Mozambique therefore requires increasing the productivity of the economy. It is not enough to work more; we need to produce more and better with the resources available. This requires knowledge, technology, organization, discipline, investment, and efficient institutions. Sustained productivity growth will be one of the essential foundations for raising wages, making businesses competitive, and improving the living standards of citizens.

These reforms should renew, in the hearts of Mozambicans, the dream of a prosperous future, in which wealth is justly shared. A future envisioned and led by humble individuals, trained in nationalist thought, patriotic, loyal, honest, and unwavering defenders of the people's interests.

It is in this atmosphere that we want to renew Mozambique; promoting the necessary changes to consolidate political and economic sovereignty; driving autonomous and sustainable development; reducing regional inequalities; combating poverty and offering Mozambicans the certainty of a prosperous and justly shared future.

We want to implement changes that continue to prioritize education as a pillar of social transformation; that enshrine health as a fundamental right; that ensure citizens receive quality public services; that consolidate love for the country; that promote ethics, discipline, a work ethic, and a firm fight against all forms of corruption. We want changes that value human capital, that unleash, in everyone, the spirit of humility, simplicity, and empathy towards the problems of the people.

Therefore, we set out to do things differently, calling everyone to hard work in which everyone recognizes themselves as part of a strategy founded on peace, national unity, and inclusive, honest, and ongoing dialogue.

Doing things differently to achieve different results means change. It means imbuing public action with transparency, ethics, responsibility, and patriotism. It means transforming challenges into real achievements for communities, freeing ourselves from harmful practices and opening space for policies that truly respond to the needs of the people.

History shows us that any change is complex. The fear of failure, the comfort of stability, and above all, personal or group interests often lead to hesitation and indecision. But history also teaches us that change only happens when we have the courage to break with what is not working and act differently. Doing the same thing repeatedly and expecting different results doesn't work. Therefore, it is imperative to review laws, change methods, introduce reforms, and adopt new courses of action to obtain positive results.

We are aware that social, economic, and political reforms can produce complex, multifaceted, and sometimes adverse effects. But we are comforted by our confidence in the strength of our people who, with renewed hope, yearn for change and believe in our collective vision of moving Mozambique forward with hard work, transparency, and responsibility.

Therefore, we declare aloud that, together, we will work! We will work, collectively committing to materializing this genuine desire for change and finding ways to transform our resources into real wealth, ensuring that production translates into prosperity for our people.

Our people expect solutions, not repeated promises with no deadline for fulfillment. Our people believe that, together, we can build a country that makes us proud. And, with confidence, they hope that this turning point represents prosperity, security for the future, and the certainty that the people are truly at the centre of power.

Let's get to work!


CHAPO
OSSO ORGULHO
AMIGOS CHAPO

